

GENERAL FUND CAPITAL STRATEGY

Cost Centre	Scheme	2025/26				2026/27				2027/28				2028/29	2029/30
		Actual Costs		Approved Budget		Draft Capital Strategy		Variance		Approved Budget		Draft Capital Strategy		Variance	
		£	£	£	£	£	£	£	£	£	£	£	£	£	£
<u>General Fund - Schemes</u>	Stevenage Direct Services	1,768,074	4,134,763	3,365,563	(769,200)	1,850,461	4,550,361	2,699,900	886,000	1,530,000	644,000	1,648,000	2,317,000		
	Housing Development	147,143	4,111,538	2,900,000	(1,211,538)	15,967,281	17,178,819	1,211,538	2,750,000	2,750,000	0	2,750,000	0		
	Finance and Estates	218,215	3,112,222	1,131,609	(1,980,613)	0	2,046,066	2,046,066	0	0	0	0	0		
	Digital & Transformation	63,012	275,177	205,498	(69,679)	37,819	138,518	100,699	0	78,960	78,960	78,960	0		
	Regeneration	11,831,231	28,032,452	20,097,388	(7,935,064)	21,149,059	21,214,521	65,462	18,153,440	24,713,593	6,560,153	1,729,711	0		
	Communities and Neighbourhoods	318,712	1,172,491	1,172,491	0	155,000	690,000	535,000	0	1,540,000	1,540,000	175,000	0		
	Planning and Regulatory	205,326	819,842	809,095	(10,747)	97,500	332,500	235,000	0	55,000	55,000	45,000	0		
	Deferred Works Reserve	0	149,073	149,073	0	0	400,000	400,000	0	250,000	250,000	0	0		
	Total Schemes	14,551,713	41,807,558	29,830,717	(11,976,841)	39,257,120	46,550,785	7,293,665	21,789,440	30,917,553	9,128,113	6,426,671	2,317,000		
	General Fund - Resources														
BG902	Capital Receipts	7,171,366	4,382,860	(2,788,506)		11,816,245	5,604,926	(6,211,319)	11,665,769	1,942,960	(9,722,809)	530,000	900,000		
	SG1 Receipts	823,000	823,000	0		0	0	0	0	0	0	0	0		
	Ringfenced receipts	293,432	257,467	(35,965)		1,140,184	3,303,625	2,163,441	0	17,595,922	17,595,922	0	0		
	BG904 Towns Fund	19,202,820	10,717,158	(8,485,662)		3,940,129	12,207,653	8,267,524	0	0	0	0	0		
	Other Grants and other contributions	2,541,012	2,469,012	(72,000)		7,642,000	7,734,000	92,000	23,000	23,000	0	28,000	5,000		
	S106	102,000	339,563	237,563		577,856	896,856	319,000	0	0	0	0	0		
	Contractors Deposits	54,644	54,644	0		0	0	0	0	0	0	0	0		
	BG936 Priorities – Strategic CIL	0	0	0		4,824,422	4,824,422	0	1,137,671	1,137,671	0	1,729,711	0		
	BG937 Local – Neighbourhood CIL	109,375	109,375	0		97,500	132,500	35,000	0	0	0	0	0		
	BG903 Capital Reserve (Housing Receipts)	379,034	116,014	(263,020)		0	263,019	263,019	0	0	0	0	0		
VAR	- RCCO	803,113	747,000	(56,113)		110,000	1,464,968	1,354,968	118,000	1,273,082	1,155,082	1,069,552	31,143		
	Revenue Reserves	358,092	378,092	20,000		41,503	41,503	0	0	0	0	0	0		
	BG916 Capital Reserve (Revenue Savings)	75,281	0	(75,281)		0	75,281	75,281	0	105,000	105,000	133,000	0		
	EPR	654,018	97,000	(557,018)		3,150,250	3,585,001	434,751	8,845,000	8,839,918	(5,082)	2,936,408	1,380,857		
	- Prudential Borrowing Approved	9,240,372	9,339,533	99,161		5,917,031	5,917,031	0	0	0	0	0	0		
-	Short Term borrowing and funded from private sale	0	0	0		0	0	0	0	0	0	0	0		
	Funding Gap	0	0	0		0	0	0	0	0	0	0	0		
Total Resources (General Fund)		41,807,559	29,830,717	(11,976,842)		39,257,120	46,550,785	7,293,665	21,789,440	30,917,553	9,128,113	6,426,671	2,317,000		

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Cost Centre	Scheme	2025/26				2026/27				2027/28				2028/29	2029/30
		Actual Costs	Approved Budget	Draft Capital Strategy	Variance	Approved Budget	Draft Capital Strategy	Variance	Approved Budget	Draft Capital Strategy	Variance	Draft Capital Strategy	Draft Capital Strategy	Draft Capital Strategy	Draft Capital Strategy
		£	£	£	£	£	£	£	£	£	£	£	£	£	£
	Unallocated B/fwd		(75,281)	(75,281)	0		(588,300)	(588,301)	(569,475)	(250,000)	319,475	(145,000)	(12,000)		
	In Year Resource		(379,033)	(629,033)	(250,000)		0	375,280	(390,518)	0	390,518	0	0	0	0
	Used in Year		454,315	116,014	(338,301)		0	338,300	338,300	0	105,000	105,000	133,000	0	0
	Capital Reserve Unallocated C/fwd	0	1	(588,300)	(588,301)	(375,279)	(250,000)	125,279	(959,994)	(145,000)	814,994	(12,000)	(12,000)		
BG903	<u>Capital Reserve Resource BG903 Housing</u>		0	0	0	1	(263,019)	(263,020)	(569,475)	569,475	0	0	0	0	0
	Unallocated B/fwd		(379,033)	(379,033)	0		(375,280)	(375,280)	(390,518)	375,280	390,518	0	0	0	0
	In Year Resource		379,034	116,014	(263,020)		0	263,019	263,019	0	0	0	0	0	0
	Used in Year						0	375,279	(959,993)	0	959,993	0	0	0	0
BG916	<u>Capital Reserve Resource BG916 Revenue</u>		0	1	(263,019)	(263,020)	(375,279)								
	Unallocated B/fwd		(75,281)	(75,281)	0		(325,281)	(325,281)	(0)	(250,000)	(250,000)	(145,000)	(12,000)	(12,000)	
	In Year Resource		(250,000)	(250,000)	0		0	0	0	0	0	0	0	0	0
	Used in Year		75,281	0	(75,281)		0	75,281	75,281	105,000	105,000	105,000	133,000	0	0
	Capital Reserve Unallocated C/fwd	0	0	(325,281)	(325,281)	0	(250,000)	(250,000)	(0)	(145,000)	(145,000)	(12,000)	(12,000)		
	<u>Stevenage Direct Services</u>														
	<u>Parks & Open Spaces</u>														
KC218	Hertford Road Play Area (S106 Funded)	0	0	0	0	25,000	25,000	0	0	0	0	0	0	0	0
KC256	Valley School Playzone (s106)	0	102,000	73,000	(29,000)	0	29,000	29,000	0	0	0	0	0	0	0
KE494	Green Space Access Infrastructure	0	52,024	52,024	0	0	0	0	0	0	0	0	0	0	0
KE542	Flat block waste management infrastructure	21,104	18,730	18,730	0	0	0	0	0	0	0	0	0	0	0
KE543	Shrub bed programme	5,492	46,779	46,779	0	0	0	0	0	0	0	0	0	0	0
KE911	Play Area Improvement Programme	0	96,602	96,602	0	0	0	0	0	0	0	0	0	0	0
KE916	Pearmtree skate park	57,139	96,663	96,663	0	0	0	0	0	0	0	0	0	0	0
KG002	Garages (GIP)	99,864	29,870	29,870	0	0	0	0	0	0	0	0	0	0	0
KG039	Garages (GIP) 10 year plan (£250k/annum)	164,349	250,000	125,000	(125,000)	250,000	383,000	133,000	266,000	266,000	0	274,000	282,000		
KG040	Garages asbestos roof capital works	0	584,000	0	(584,000)	602,000	1,186,000	584,000	620,000	620,000	0	639,000	2,035,000		
	<u>Vehicles,Plant,Equipment</u>														
KE497	Trade Waste Containers	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Various	<u>Vehicle/Plant replacement Programme - see Appendix 'A1 Vehicles'</u>	1,414,560	2,082,095	2,060,295	(21,800)	947,704	953,204	5,500	0	0	0	0	0	0	0
KE925	Repair closed church wall St Nicholas church	600	0	600	600	25,757	25,157	(600)	0	0	0	0	0	0	0
KE926	roof residual waste bay Cavendish Transfer Station	(76)	0	0	0	0	0	0	0	0	0	0	0	0	0
KE609	Fuel pumps at Cavendish Road fuel station.	0	30,000	30,000	0	0	0	0	0	0	0	0	0	0	0
KE609	Replacement work Cavendish Road fuel station - manhole covers	0	17,000	17,000	0	0	0	0	0	0	0	0	0	0	0
KE952	Flat block recycling (RCCO - grant funded)	5,042	719,000	719,000	0	0	0	0	0	0	0	0	0	0	0
KE930	Digital system streets and grounds services	0	10,000	0	(10,000)	0	0	0	0	0	0	0	0	0	0
Growth	Growth Bids	0	0	0	0	0	1,609,000	1,609,000	0	544,000	544,000	685,000	0	0	0
Growth	Growth Bids	0	0	0	0	0	340,000	340,000	0	100,000	100,000	50,000	0	0	0
	<u>Total Stevenage Direct Services</u>	1,768,074	4,134,763	3,365,563	(769,200)	1,850,461	4,550,361	2,699,900	886,000	1,530,000	644,000	1,648,000	2,317,000		
	<u>Housing Development Scheme (Joint GF/HRA)</u>														
KG035	Kenilworth - Community Centre	0	1,211,538	0	(1,211,538)	0	1,211,538	1,211,538	0	0	0	0	0	0	0
KG032	Building Conversion New Homes	0	0	0	0	0	0	0	0	0	0	0	0	0	0
KG034	Kenilworth - Retail	30	0	0	0	0	0	0	0	0	0	0	0	0	0
KG042	The Oval (Redevelopment)	0	1,400,000	1,400,000	0	7,600,000	7,600,000	0	2,750,000	2,750,000	0	2,750,000	0	0	0
KG036	Kenilworth - private sale (Malvern Close & Blocks A3&A6)	147,113	1,500,000	1,500,000	0	5,917,031	5,917,031	0	0	0	0	0	0	0	0
Various	<u>Housing Development Schemes (Joint GF/HRA)</u>	147,143	4,111,538	2,900,000	(1,211,538)	13,517,031	14,728,569	1,211,538	2,750,000	2,750,000	0	2,750,000	0	0	0
KG038	Marshgate Wholly Owned Housing Development Company (WOC)	0	0	0	0	2,450,250	2,450,250	0	0	0	0	0	0	0	0
	<u>Total Housing Development (including grants to Registered Providers)</u>	147,143	4,111,538	2,900,000	(1,211,538)	15,967,281	17,178,819	1,211,538	2,750,000	2,750,000	0	2,750,000	0	0	0

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		£	£	£	£	£	£	£	£	£	£	£	£	£	£
	Corporate Projects, Customer Services & Technology														
	IT General														
KS268	Infrastructure Investment	44,952	0	0	0	0	0	0	0	0	0	0	0	0	0
KS318	Core ICT Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
KS320	Telephony Hardware Refresh 2425	0	37,819	0	(37,819)	37,819	75,638	37,819	0	0	0	0	0	0	0
KS321	VDI hosting Hardware Refresh	0	0	0	0	0	0	0	0	0	0	0	0	0	0
KS322	Hardware Replacment Program	0	175,225	175,225	0	0	0	0	0	0	0	0	0	0	0
KS323	Hardware Replacment Program (HRA Element)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
KS324	SBC lidx Re-Tender, and Dell Memory (RAM) for Virtual desktop	0	31,860	0	(31,860)	0	31,860	31,860	0	0	0	0	0	0	0
Growth	Growth bids	0	0	0	0	0	31,020	31,020	0	78,960	78,960	78,960	78,960	0	0
	Total IT General	44,952	244,904	175,225	(69,679)	37,819	75,638	37,819	0	0	0	0	0	0	0
	Connected to Our Customer (CTOC)														
KS274	New CRM Technology	18,060	30,273	30,273	0	0	0	0	0	0	0	0	0	0	0
	Total CTOC	18,060	30,273	30,273	0	0	0	0	0	0	0	0	0	0	0
	Total Corporate Projects, Customer Services & Technology	63,012	275,177	205,498	(69,679)	37,819	138,518	100,699	0	78,960	78,960	78,960	78,960	0	0
	Regeneration														
KE506	Public Sector Hub	7,335	50,000	14,035	(35,965)	760,434	796,399	35,965	0	0	0	0	0	0	0
	Lease buy outs	0	0	0	0	379,750	379,750	0	0	0	0	0	0	0	0
KE947	SG1 Joint Venture	6,661,625	7,535,632	7,910,632	375,000	0	0	0	0	0	0	0	0	0	0
KE541	Railway MSCP	(35,980)	0	0	0	0	0	0	0	0	0	0	0	0	0
KE566	Stevenage Sports & Leisure Club (not TF Funded element)	0	0	0	0	16,068,746	7,830,719	(8,238,027)	18,153,440	24,713,593	6,560,153	1,729,711	0	0	0
KE251	Parkplace - works ahead of Indoor Market relocation (Boston House)	561,676	1,244,000	1,244,000	0	0	0	0	0	0	0	0	0	0	0
	Town Fund:	0	0	0	0	0	0	0	0	0	0	0	0	0	0
KE538	Towns Fund	34,110	(113,817)	(113,817)	0	(88,390)	(88,390)	0	0	0	0	0	0	0	0
KE560	Stevenage Enterprise Centre	(41,320)	1,843,726	23,142	(1,820,583)	0	1,820,583	1,820,583	0	0	0	0	0	0	0
KE561	Gunnels Wood Road Infrastructure	979,177	979,177	979,177	0	0	0	0	0	0	0	0	0	0	0
KE563	Marshgate Biotech	19,179	207,174	22,393	(184,781)	(34,889)	149,892	184,781	0	0	0	0	0	0	0
KE564	Stevenage Innovation & Technology Centre (SITEC)	213,006	2,789,775	1,140,982	(1,648,793)	0	1,648,793	1,648,793	0	0	0	0	0	0	0
	Old Indoor Market space - reconfiguration	0	2,000,000	2,000,000	0	0	0	0	0	0	0	0	0	0	0
KE565	New Towns Heritage Centre	0	1,500,000	0	(1,500,000)	479,820	1,979,820	1,500,000	0	0	0	0	0	0	0
KE566	Stevenage Sports & Leisure Club	1,675,627	5,744,127	3,813,169	(1,930,958)	2,966,278	4,890,661	1,924,383	0	0	0	0	0	0	0
KE567	Cycling & Pedestrian Connectivity	485,367	1,888,984	1,500,000	(388,984)	113,320	502,304	388,984	0	0	0	0	0	0	0
KE568	Diversification of Retail & Garden Square	1,271,429	1,523,282	723,282	(800,000)	302,146	1,102,146	800,000	0	0	0	0	0	0	0
	Diversification of Retail & Garden Square (Boston House)	0	840,392	840,392	0	201,844	201,844	0	0	0	0	0	0	0	0
Various	Town Fund	4,636,575	19,202,820	10,928,721	(8,274,099)	3,940,129	12,207,653	8,267,524	0	0	0	0	0	0	0
	Total Regeneration	11,831,231	28,032,452	20,097,388	(7,935,064)	21,149,059	21,214,521	65,462	18,153,440	24,713,593	6,560,153	1,729,711	0	0	0

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		£	£	£	£	£	£	£	£	£	£	£	£	£	£	
Community & Neighbourhoods																
KC232	SALC and the Swim Centre Urgent and H&S Works includes roof	31,502	53,181	53,181	0	0	0	0	0	0	0	0	0	0	0	
KC242	SLL Leisure management - end of contract capital provision	10,555	0	0	0	0	0	0	0	0	0	0	0	0	0	
KC237	Fire stopping works at SALC	0	177,819	177,819	0	120,000	120,000	0	0	0	0	0	0	0	0	
KC250	Fire stopping at SALC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
KC238	Lift replacement at SALC	77,476	177,000	177,000	0	0	0	0	0	0	0	0	0	0	0	
KC252	Lift procurement at SALC	1,850	0	0	0	0	0	0	0	0	0	0	0	0	0	
KC240	Replacement Camera programme	6,072	15,052	15,052	0	0	0	0	0	0	0	0	0	0	0	
KC052	Shephalbury Park	3,950	10,600	10,600	0	0	0	0	0	0	0	0	0	0	0	
KC236	Ridlins Athletics	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
KE917	Ridlins Athletics Facility (boilers)	11,366	80,000	80,000	0	0	0	0	0	0	0	0	0	0	0	
KC243	Leisure roof works	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
KC245	Toilets at TVP	0	31,887	31,887	0	0	0	0	0	0	0	0	0	0	0	
KC246	Aqua Park - Rubber crumb surface replacement	0	0	0	0	35,000	35,000	0	0	0	0	0	0	0	0	
KC247	Lighting of clock tower - permanent install	60,000	60,000	60,000	0	0	0	0	0	0	0	0	0	0	0	
KC253	Sailing Centre	2,900	5,052	5,052	0	0	0	0	0	0	0	0	0	0	0	
KE118	Lighting Desk SALC - Equipmt & Tools	800	215,000	215,000	0	0	0	0	0	0	0	0	0	0	0	
KE606	Operational Plant	110,229	105,000	105,000	0	0	0	0	0	0	0	0	0	0	0	
KE604	CCTV Upgrade	0	159,900	159,900	0	0	0	0	0	0	0	0	0	0	0	
KE611	New pumps/aerators to FVP lakes	0	12,000	12,000	0	0	0	0	0	0	0	0	0	0	0	
KC903	Golf course works	2,012	60,000	60,000	0	0	0	0	0	0	0	0	0	0	0	
	Padel Courts	0	10,000	10,000	0	0	0	0	0	0	0	0	0	0	0	
KC210	Riddlins Track Works	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Growth	Growth bids	0	0	0	0	0	465,000	465,000	0	1,500,000	1,500,000	145,000	0	0	0	
Growth	Growth bids						70,000	70,000	40,000	40,000	40,000	30,000	0	0	0	
Total Community & Neighbourhoods		318,712	1,172,491	1,172,491	0	155,000	690,000	535,000	0	1,540,000	1,540,000	175,000	0			

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£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
KC244	Planning & Regulatory														
KC244	Community Climate Change Fund	4,659	109,375	109,375	0	97,500	97,500	0	0	0	0	0	0	0	0
KC916	Street Scene UKSPF	8,483	68,645	68,645	0	0	0	0	0	0	0	0	0	0	0
KC917	St Georges MSCP - conversion of store room and boiler room to office space - Argyle way ramp	30,642	37,171	31,000	(6,171)	0	0	0	0	0	0	0	0	0	0
KE504	Station Ramp	775				0	0	0	0	0	0	0	0	0	0
KE558	MSCP resurface worn stairwell floor	424	78,141	283	(77,858)	0	0	0	0	0	0	0	0	0	0
KR172	MSCP fire door replacement	141	33,133	141	(32,992)	0	0	0	0	0	0	0	0	0	0
KE119	Phase 4 ENPR - Forum (Off Street Car Parks)	70,538	70,000	0	(70,000)	0	0	0	0	0	0	0	0	0	0
KE120	Park Place Remedials	2,618	54,644	54,644	0	0	0	0	0	0	0	0	0	0	0
KE201	Hard standings	5,017	16,444	16,444	0	0	0	0	0	0	0	0	0	0	0
KE217	Parking Restrictions	21,403	10,000	20,000	10,000	0	0	0	0	0	0	0	0	0	0
KE531	Workplace Travel Plan	45,601	8,563	63,563	55,000	0	0	0	0	0	0	0	0	0	0
KC918	MSCP Lift Reinstatement	4,849	200,000	200,000	0	0	0	0	0	0	0	0	0	0	0
KC919	Car Parks Resurfacing	5,376	140,000	140,000	0	0	0	0	0	0	0	0	0	0	0
KC920	Car Parks - Lighting Phased Replacement (2 years)	4,800	40,000	40,000	0	0	0	0	0	0	0	0	0	0	0
KC918	MSCP Painting (westgate and st george's)	0	40,000	40,000	0	0	0	0	0	0	0	0	0	0	0
KC918	MSCP Fire Alarm Upgrade (st george's)	0	25,000	25,000	0	0	0	0	0	0	0	0	0	0	0
Growth	Growth bids	0	0	0	0	0	235,000	235,000	0	55,000	55,000	45,000	45,000	0	0
Total Planning & Regulatory		205,326	819,842	809,095	(122,020)	97,500	332,500	235,000	0	55,000	55,000	55,000	45,000	0	0
KR911	Deferred Works Reserve	0	149,073	149,073	0	0	400,000	400,000	0	250,000	250,000	0	0	0	0