

GENERAL FUND CAPITAL STRATEGY

| Cost Centre | Scheme | 2025/26 | | | | 2026/27 | | | 2027/28 | | | 2028/29 | 2029/30 |
|-------------|---|-------------------|-------------------|------------------------|---------------------|-------------------|------------------------|------------------|-------------------|------------------------|------------------|------------------------|------------------------|
| | | Actual Costs | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Draft Capital Strategy | Draft Capital Strategy |
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| | General Fund - Schemes | | | | | | | | | | | | |
| | Stevenage Direct Services | 1,768,074 | 4,134,763 | 3,365,563 | (769,200) | 1,850,461 | 4,550,361 | 2,699,900 | 886,000 | 1,530,000 | 644,000 | 1,648,000 | 2,317,000 |
| | Housing Development | 147,143 | 4,111,538 | 2,900,000 | (1,211,538) | 15,967,281 | 17,178,819 | 1,211,538 | 2,750,000 | 2,750,000 | 0 | 2,750,000 | 0 |
| | Finance and Estates | 218,215 | 3,112,222 | 1,131,609 | (1,980,613) | 0 | 2,046,066 | 2,046,066 | 0 | 0 | 0 | 0 | 0 |
| | Digital & Transformation | 63,012 | 275,177 | 205,498 | (69,679) | 37,819 | 138,518 | 100,699 | 0 | 78,960 | 78,960 | 78,960 | 0 |
| | Regeneration | 11,831,231 | 28,032,452 | 20,097,388 | (7,935,064) | 21,149,059 | 21,214,521 | 65,462 | 18,153,440 | 24,713,593 | 6,560,153 | 1,729,711 | 0 |
| | Communities and Neighbourhoods | 318,712 | 1,172,491 | 1,172,491 | 0 | 155,000 | 690,000 | 535,000 | 0 | 1,540,000 | 1,540,000 | 175,000 | 0 |
| | Planning and Regulatory | 205,326 | 819,842 | 809,095 | (10,747) | 97,500 | 332,500 | 235,000 | 0 | 55,000 | 55,000 | 45,000 | 0 |
| | Deferred Works Reserve | 0 | 149,073 | 149,073 | 0 | 0 | 400,000 | 400,000 | 0 | 250,000 | 250,000 | 0 | 0 |
| | Total Schemes | 14,551,713 | 41,807,558 | 29,830,717 | (11,976,841) | 39,257,120 | 46,550,785 | 7,293,665 | 21,789,440 | 30,917,553 | 9,128,113 | 6,426,671 | 2,317,000 |
| | General Fund - Resources | | | | | | | | | | | | |
| BG902 | Capital Receipts | | 7,171,366 | 4,382,860 | (2,788,506) | 11,816,245 | 5,604,926 | (6,211,319) | 11,665,769 | 1,942,960 | (9,722,809) | 530,000 | 900,000 |
| | SG1 Receipts | | 823,000 | 823,000 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 |
| BG905 | Ringfenced receipts | | 293,432 | 257,467 | (35,965) | 1,140,184 | 3,303,625 | 2,163,441 | 0 | 17,595,922 | 17,595,922 | 0 | 0 |
| BG904 | Towns Fund | | 19,202,820 | 10,717,158 | (8,485,662) | 3,940,129 | 12,207,653 | 8,267,524 | 0 | 0 | 0 | 0 | 0 |
| BG904 | Other Grants and other contributions | | 2,541,012 | 2,469,012 | (72,000) | 7,642,000 | 7,734,000 | 92,000 | 23,000 | 23,000 | 0 | 28,000 | 5,000 |
| BG862 | S106 | | 102,000 | 339,563 | 237,563 | 577,856 | 896,856 | 319,000 | 0 | 0 | 0 | 0 | 0 |
| BG904 | Contractors Deposits | | 54,644 | 54,644 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BG936 | Priorities – Strategic CIL | | 0 | 0 | 0 | 4,824,422 | 4,824,422 | 0 | 1,137,671 | 1,137,671 | 0 | 1,729,711 | 0 |
| BG937 | Local – Neighbourhood CIL | | 109,375 | 109,375 | 0 | 97,500 | 132,500 | 35,000 | 0 | 0 | 0 | 0 | 0 |
| BG903 | Capital Reserve (Housing Receipts) | | 379,034 | 116,014 | (263,020) | 0 | 263,019 | 263,019 | 0 | 0 | 0 | 0 | 0 |
| - | RCCO | | 803,113 | 747,000 | (56,113) | 110,000 | 1,464,968 | 1,354,968 | 118,000 | 1,273,082 | 1,155,082 | 1,069,552 | 31,143 |
| VAR | Revenue Reserves | | 358,092 | 378,092 | 20,000 | 41,503 | 41,503 | 0 | 0 | 0 | 0 | 0 | 0 |
| BG916 | Capital Reserve (Revenue Savings) | | 75,281 | 0 | (75,281) | 0 | 75,281 | 75,281 | 0 | 105,000 | 105,000 | 133,000 | 0 |
| | EPR | | | | | | 500,000 | 500,000 | | | 0 | | |
| - | Prudential Borrowing Approved | | 654,018 | 97,000 | (557,018) | 3,150,250 | 3,585,001 | 434,751 | 8,845,000 | 8,839,918 | (5,082) | 2,936,408 | 1,380,857 |
| - | Short Term borrowing and funded from private sale | | 9,240,372 | 9,339,533 | 99,161 | 5,917,031 | 5,917,031 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | Funding Gap | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Resources (General Fund) | | 41,807,559 | 29,830,717 | (11,976,842) | 39,257,120 | 46,550,785 | 7,293,665 | 21,789,440 | 30,917,553 | 9,128,113 | 6,426,671 | 2,317,000 |

| Cost Centre | Scheme | 2025/26 | | | | 2026/27 | | | 2027/28 | | | 2028/29 | 2029/30 |
|---------------|---|--------------|-----------------|------------------------|-------------|-----------------|------------------------|--------------|-----------------|------------------------|--------------|------------------------|------------------------|
| | | Actual Costs | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Draft Capital Strategy | Draft Capital Strategy |
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| | | | | 0 | (1) | (0) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BG902 | <u>General Funds Receipts</u> | | | | | | | | | | | | |
| | Unallocated B/fwd | | (5,963,576) | (5,963,576) | 0 | 500,667 | (4,130,387) | (4,631,054) | (10,349,091) | (32,518) | 10,316,574 | (28,934) | (15,600) |
| | In Year Receipts for CAPEX | 0 | (2,057,488) | (2,057,488) | 0 | 700,000 | (1,375,000) | (2,075,000) | 0 | (216,667) | (216,667) | (216,667) | (300,000) |
| | In Year receipts for repay STD | | | | 0 | | (550,000) | (550,000) | | (11,690,000) | (11,690,000) | | |
| | Swingate Excess | | | | 0 | | | 0 | | 0 | 0 | | |
| | New Garage Sales (£2250k predicted from 26/27 to 31/32 - for GIP) | 0 | | 0 | 0 | (700,000) | (200,000) | 500,000 | | (900,000) | (900,000) | (300,000) | (600,000) |
| | Used in Year for capital financing | 7,109,085 | 4,382,860 | (2,726,225) | 0 | 14,047,336 | 5,604,926 | (8,442,409) | 0 | 1,942,960 | 1,942,960 | 530,000 | 900,000 |
| | Receipts used to fund late lep grant funding 2425 | (492,183) | (492,183) | | 0 | | | 0 | | | 0 | | |
| | Receipts Used to Repay ST Borrowing | | | | 0 | | 617,943 | 617,943 | 0 | 10,867,291 | 10,867,291 | 0 | |
| | Used to fund sg1 receipts deficit | | | | 0 | 3,182,551 | | (3,182,551) | | | 0 | | 0 |
| | Used to repay LEP loan | | | | 0 | | | 0 | | | 0 | | |
| | General Fund Receipts Unallocated C/fwd | 0 | 653,326 | (4,130,387) | (4,783,713) | 17,730,553 | (32,518) | (17,763,071) | (10,349,091) | (28,934) | 10,320,157 | (15,600) | (15,600) |
| BG905 | <u>Ringfenced regeneration receipts</u> | | | | | | | | | | | | |
| | Unallocated B/fwd | (2,437,922) | (2,437,922) | 0 | 0 | (2,144,490) | (2,180,455) | (35,965) | (1,215,490) | (2,453,441) | (1,237,951) | (2,723,441) | (5,892,676) |
| | In Year Receipts | | | 0 | 0 | (1,350,000) | (3,576,611) | (2,226,611) | 0 | (17,865,922) | (17,865,922) | (3,169,235) | |
| | Re Boston House | | | | | | | | | | | | |
| | Repay STB | | | | | | | | | | | 0 | |
| | Used in Year | 293,432 | 257,467 | (35,965) | 0 | 1,140,184 | 3,303,625 | 2,163,441 | 0 | 17,595,922 | 17,595,922 | | |
| | Reserve Unallocated C/fwd | 0 | (2,144,490) | (2,180,455) | (35,965) | (2,354,306) | (2,453,441) | (99,135) | (1,215,490) | (2,723,441) | (1,507,951) | (5,892,676) | (5,892,676) |
| | <u>SG1 Receipts</u> | | | | | | | | | | | | |
| | Unallocated B/fwd | | 451,504 | 451,504 | 0 | 1,274,504 | 1,274,504 | 0 | 117,943 | (527,000) | (644,943) | (4,061,533) | (4,061,533) |
| | In Year Receipts | | | 0 | 0 | (1,683,561) | (1,683,561) | 0 | (13,259,533) | (13,259,533) | 0 | 0 | 0 |
| | GCR | | | | | (117,943) | (117,943) | | | 0 | | | |
| | Used in Year | 823,000 | 823,000 | 0 | 0 | | | 0 | 9,350,000 | 9,725,000 | 375,000 | 0 | 0 |
| | Reserve Unallocated C/fwd | 0 | 1,274,504 | 1,274,504 | 0 | (527,000) | (527,000) | 0 | (3,791,590) | (4,061,533) | (269,943) | (4,061,533) | (4,061,533) |
| BG904 | <u>Grant Contributions Unapplied</u> | | | | | | | | | | | | |
| | Unallocated B/fwd | (22,153,954) | (22,153,954) | 0 | 0 | 0 | (11,957,600) | (11,957,600) | 0 | 0 | 0 | 0 | 0 |
| | In Year Receipts | 88,296 | (3,536,643) | (3,624,939) | 0 | (11,582,129) | (7,984,052) | 3,598,077 | | (23,000) | (23,000) | (28,000) | (5,000) |
| | Late grant funding applied to 2425 expenditure - see CRU | 492,183 | 492,183 | 0 | 0 | | | | | | | | |
| | Used in Year | 21,573,475 | 13,240,814 | (8,332,662) | 0 | 11,582,129 | 19,941,653 | 8,359,524 | 0 | 23,000 | 23,000 | 28,000 | 5,000 |
| | Receipts Unallocated C/fwd | 0 | (11,957,600) | (11,957,600) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BG936 & BG937 | <u>CIL</u> | | | | 0 | | | | | | | | |
| | Unallocated B/fwd | (2,936,863) | (2,936,863) | 0 | 0 | (4,255,555) | (7,491,222) | (3,235,667) | (2,745,089) | (8,400,760) | (5,655,670) | (9,891,344) | (9,871,747) |
| | In Year Resource | (550,000) | (550,000) | 0 | 0 | (1,202,727) | (5,866,461) | (4,663,734) | (550,000) | (7,217,445) | (6,667,445) | (1,710,114) | |
| | Used in Year | 109,375 | 109,375 | 0 | 0 | 97,500 | 4,956,922 | 4,859,422 | 0 | 1,137,671 | 1,137,671 | 1,729,711 | 0 |
| | CIL C/fwd | 0 | (3,377,488) | (3,377,488) | 0 | (5,360,782) | (8,400,760) | (3,039,978) | (3,295,089) | (14,480,533) | (11,185,444) | (9,871,747) | (9,871,747) |
| BG936 | <u>Priorities – Strategic CIL BG936</u> | | | | 0 | | | | | | | | |
| | Unallocated B/fwd | (2,593,179) | (2,593,179) | 0 | 0 | (3,692,103) | (6,520,534) | (2,828,431) | (2,301,515) | (6,636,289) | (4,334,774) | (6,987,277) | (5,657,565) |
| | In Year Resource | (1,098,924) | (3,927,355) | (2,828,431) | 0 | (1,012,823) | (4,940,177) | (3,927,355) | (400,000) | (6,077,848) | (5,677,848) | (400,000) | 0 |
| | Used in Year | | | 0 | 0 | | 4,824,422 | 4,824,422 | | 1,137,671 | 1,137,671 | 1,729,711 | 0 |
| | Strategic CIL Unallocated C/fwd | 0 | (3,692,103) | (6,520,534) | (2,828,431) | (4,704,926) | (6,636,289) | (1,931,363) | (2,701,515) | (11,576,466) | (8,874,951) | (5,657,565) | (5,657,565) |
| BG937 | <u>Local – Neighbourhood CIL BG937</u> | | | | 0 | | | | | | | | |
| | Unallocated B/fwd | (343,684) | (343,684) | 0 | 0 | (563,452) | (970,688) | (407,236) | (443,575) | (1,764,471) | (1,320,896) | (2,904,068) | (4,214,182) |
| | In Year Resource | (329,143) | (736,379) | (407,236) | 0 | (189,904) | (926,283) | (736,379) | (150,000) | (1,139,597) | (989,597) | (1,310,114) | |
| | Used in Year | 109,375 | 97,500 | 0 | 0 | 97,500 | 132,500 | 35,000 | | | 0 | | |
| | Neighbourhood CIL Unallocated C/fwd | 0 | (563,452) | (970,688) | (407,236) | (655,856) | (1,764,471) | (1,108,615) | (593,575) | (2,904,068) | (2,310,493) | (4,214,182) | (4,214,182) |
| BG903 & BG904 | <u>Capital Reserve and Debt Provision Reserve</u> | | | | | | | | | | | | |

GENERAL FUND CAPITAL STRATEGY

| Cost Centre | Scheme | 2025/26 | | | | 2026/27 | | | 2027/28 | | | 2028/29 | 2029/30 |
|-------------|---|------------------|------------------|------------------------|--------------------|-------------------|------------------------|------------------|------------------|------------------------|----------------|------------------------|------------------------|
| | | Actual Costs | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Draft Capital Strategy | Draft Capital Strategy |
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| | Unallocated B/fwd | | (75,281) | (75,281) | 0 | 1 | (588,300) | (588,301) | (569,475) | (250,000) | 319,475 | (145,000) | (12,000) |
| | In Year Resource | | (379,033) | (629,033) | (250,000) | (375,280) | 0 | 375,280 | (390,518) | 0 | 390,518 | 0 | 0 |
| | Used in Year | | 454,315 | 116,014 | (338,301) | 0 | 338,300 | 338,300 | 0 | 105,000 | 105,000 | 133,000 | 0 |
| | Capital Reserve Unallocated C/fwd | 0 | 1 | (588,300) | (588,301) | (375,279) | (250,000) | 125,279 | (959,994) | (145,000) | 814,994 | (12,000) | (12,000) |
| BG903 | Capital Reserve Resource BG903 Housing | | | | | | | | | | | | |
| | Unallocated B/fwd | | 0 | 0 | 0 | 1 | (263,019) | (263,020) | (569,475) | | 569,475 | 0 | 0 |
| | In Year Resource | | (379,033) | (379,033) | 0 | (375,280) | 0 | 375,280 | (390,518) | 0 | 390,518 | 0 | 0 |
| | Used in Year | | 379,034 | 116,014 | (263,020) | 0 | 263,019 | 263,019 | 0 | 0 | 0 | 0 | 0 |
| | Capital Reserve Unallocated C/fwd | 0 | 1 | (263,019) | (263,020) | (375,279) | 0 | 375,279 | (959,993) | 0 | 959,993 | 0 | 0 |
| BG916 | Capital Reserve Resource BG916 Revenue | | | | | | | | | | | | |
| | Unallocated B/fwd | | (75,281) | (75,281) | 0 | 0 | (325,281) | (325,281) | (0) | (250,000) | (250,000) | (145,000) | (12,000) |
| | In Year Resource | | | (250,000) | (250,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Used in Year | | 75,281 | 0 | (75,281) | 0 | 75,281 | 75,281 | 0 | 105,000 | 105,000 | 133,000 | 0 |
| | Capital Reserve Unallocated C/fwd | 0 | 0 | (325,281) | (325,281) | 0 | (250,000) | (250,000) | (0) | (145,000) | (145,000) | (12,000) | (12,000) |
| | Stevenage Direct Services | | | | | | | | | | | | |
| | Parks & Open Spaces | | | | | | | | | | | | |
| KC218 | Hertford Road Play Area (S106 Funded) | 0 | 0 | 0 | 0 | 25,000 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC256 | Valley School Playzone (s106) | 0 | 102,000 | 73,000 | (29,000) | 0 | 29,000 | 29,000 | 0 | 0 | 0 | 0 | 0 |
| KE494 | Green Space Access Infrastructure | 0 | 52,024 | 52,024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE542 | Flat block waste management infrastructure | 21,104 | 18,730 | 18,730 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE543 | Shrub bed programme | 5,492 | 46,779 | 46,779 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE911 | Play Area Improvement Programme | 0 | 96,602 | 96,602 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE916 | Peartree skate park | 57,139 | 96,663 | 96,663 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KG002 | Garages (GIP) | 99,864 | 29,870 | 29,870 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KG039 | Garages (GIP) 10 year plan (£250k/annum) | 164,349 | 250,000 | 125,000 | (125,000) | 250,000 | 383,000 | 133,000 | 266,000 | 266,000 | 0 | 274,000 | 282,000 |
| KG040 | Garages asbestos roof capital works | 0 | 584,000 | 0 | (584,000) | 602,000 | 1,186,000 | 584,000 | 620,000 | 620,000 | 0 | 639,000 | 2,035,000 |
| | Vehicles, Plant, Equipment | | | | | | | | | | | | |
| KE497 | Trade Waste Containers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Various | Vehicle/Plant replacement Programme - see Appendix 'A1 Vehicles' | 1,414,560 | 2,082,095 | 2,060,295 | (21,800) | 947,704 | 953,204 | 5,500 | 0 | 0 | 0 | 0 | 0 |
| KE925 | Repair closed church wall St Nicholas church | 600 | 0 | 600 | 600 | 25,757 | 25,157 | (600) | 0 | 0 | 0 | 0 | 0 |
| KE926 | roof residual waste bay Cavendish Transfer Station | (76) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE609 | Fuel pumps at Cavendish Road fuel station. | 0 | 30,000 | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE609 | Replacement work Cavendish Road fuel station - manhole covers | 0 | 17,000 | 17,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE952 | Flat block recycling (RCCO - grant funded) | 5,042 | 719,000 | 719,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE930 | Digital system streets and grounds services | 0 | 10,000 | 0 | (10,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Growth | Growth Bids | 0 | 0 | 0 | 0 | 0 | 1,609,000 | 1,609,000 | 0 | 544,000 | 544,000 | 685,000 | 0 |
| Growth | Growth Bids | 0 | 0 | 0 | 0 | 0 | 340,000 | 340,000 | 0 | 100,000 | 100,000 | 50,000 | 0 |
| | Total Stevenage Direct Services | 1,768,074 | 4,134,763 | 3,365,563 | (769,200) | 1,850,461 | 4,550,361 | 2,699,900 | 886,000 | 1,530,000 | 644,000 | 1,648,000 | 2,317,000 |
| | Housing Development Scheme (Joint GF/HRA) | | | | | | | | | | | | |
| KG035 | Kenilworth - Community Centre | 0 | 1,211,538 | 0 | (1,211,538) | 0 | 1,211,538 | 1,211,538 | 0 | 0 | 0 | 0 | 0 |
| KG032 | Building Conversion New Homes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KG034 | Kenilworth - Retail | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KG042 | The Oval (Redevelopment) | 0 | 1,400,000 | 1,400,000 | 0 | 7,600,000 | 7,600,000 | 0 | 2,750,000 | 2,750,000 | 0 | 2,750,000 | 0 |
| KG036 | Kenilworth - private sale (Malvern Close & Blocks A3&A6) | 147,113 | 1,500,000 | 1,500,000 | 0 | 5,917,031 | 5,917,031 | 0 | 0 | 0 | 0 | 0 | 0 |
| Various | Housing Development Schemes (Joint GF/HRA) | 147,143 | 4,111,538 | 2,900,000 | (1,211,538) | 13,517,031 | 14,728,569 | 1,211,538 | 2,750,000 | 2,750,000 | 0 | 2,750,000 | 0 |
| KG038 | Marshgate Wholly Owned Housing Development Company (WOC) | 0 | 0 | 0 | 0 | 2,450,250 | 2,450,250 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Housing Development (including grants to Registered Providers) | 147,143 | 4,111,538 | 2,900,000 | (1,211,538) | 15,967,281 | 17,178,819 | 1,211,538 | 2,750,000 | 2,750,000 | 0 | 2,750,000 | 0 |

GENERAL FUND CAPITAL STRATEGY

| Cost Centre | Scheme | 2025/26 | | | | 2026/27 | | | 2027/28 | | | 2028/29 | 2029/30 |
|-------------|--|----------------|------------------|------------------------|--------------------|-----------------|------------------------|------------------|-----------------|------------------------|----------|------------------------|------------------------|
| | | Actual Costs | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Draft Capital Strategy | Draft Capital Strategy |
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| | Finance & Estates | | | | | | | | | | | | |
| | Estates | | | | | | | | | | | | |
| KE527 | Depots: Planned Preventative Works (reroof) - construct roof over refuse bay | 6,274 | 5,000 | 22,960 | 17,960 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE529 | Community Centres Urgent and H&S Works | 2,046 | 3,970 | 3,970 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE536 | Multi Storey Car Park - Installation of emergency lighting | 107,509 | 205,299 | 200,299 | (5,000) | 0 | 5,000 | 5,000 | 0 | 0 | 0 | 0 | 0 |
| KE554 | Bedwell Neighbourhood centre canopy repairs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE555 | 8-10 The glebe roof replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE927 | Thermal Image Cameras | 0 | 23,011 | 2,109 | (20,902) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE928 | Health and Safety Works – Cavendish Depot | 10,612 | 699,886 | 29,862 | (670,024) | 0 | 670,024 | 670,024 | 0 | 0 | 0 | 0 | 0 |
| KR167 | Cavendish Road penstock valve - stops runoff going to sewage | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR175 | cavendish - IT server room works | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR178 | Cavendish - generator | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR150 | Vacant Premises | 10,490 | 0 | 36,208 | 36,208 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR151 | Daneshill: Urgent and H&S Works | 3,709 | 48,951 | 48,951 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR152 | BTC 2019/20 Backlog H&S Works | 3,123 | 27,930 | 0 | (27,930) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR153 | BTC Urgent and H&S Works | 1,692 | 65,780 | 0 | (65,780) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR154 | BTC Planned Works (combined) | 30,598 | 175,855 | 248,565 | 72,710 | 0 | 216,000 | 216,000 | 0 | 0 | 0 | 0 | 0 |
| KR170 | BTC Essential works - Replace / upgrade doors, Lighting and control | 0 | 195,000 | 0 | (195,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR155 | EPC Surveys | 1,084 | 77,759 | 8,251 | (69,508) | 0 | 69,508 | 69,508 | 0 | 0 | 0 | 0 | 0 |
| KR156 | EPC remedials | 0 | 209,710 | 0 | (209,710) | 0 | 209,710 | 209,710 | 0 | 0 | 0 | 0 | 0 |
| KR157 | Builging condition surveys | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR182 | EV Cavendish | 0 | 300,000 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR165 | Cavendish Road reception access enhancement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR166 | CAVENDISH ROAD MANHOLE COVERS | 901 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR179 | Daneshill House boilers | 0 | 197,000 | 100,000 | (97,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR180 | Fry Road Nursery | 0 | 80,000 | 0 | (80,000) | 0 | 80,000 | 80,000 | 0 | 0 | 0 | 0 | 0 |
| KR181 | All buildings across corporate estate | 0 | 25,000 | 10,000 | (15,000) | 0 | 15,000 | 15,000 | 0 | 0 | 0 | 0 | 0 |
| KE921 | Improvement works to Hampson Park depot | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Estates Cont. | | | | | | | | | | | | |
| KR171 | Burwell Road shops - Reroofing, | 0 | 58,947 | 0 | (58,947) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR173 | Commercial - shop units roof works | 3,425 | 122,179 | 3,424 | (118,755) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR174 | Commercial properties - General refurbishment | 10,535 | 100,000 | 10,535 | (89,465) | 0 | 267,167 | 267,167 | 0 | 0 | 0 | 0 | 0 |
| KR176 | King George V Pavilion - Works to existing Fascia boards | 20,461 | 20,000 | 20,461 | 461 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR916 | Commercial Properties Refurbishment (MRC Programme) | 5,720 | 359,671 | 86,014 | (273,657) | 0 | 273,657 | 273,657 | 0 | 0 | 0 | 0 | 0 |
| Growth | Growth Bids | 0 | 0 | 0 | 0 | 0 | 240,000 | 240,000 | 0 | 0 | 0 | 0 | 0 |
| | Total Estates | 218,215 | 2,812,222 | 1,131,609 | (1,869,340) | 0 | 2,046,066 | 2,046,066 | 0 | 0 | 0 | 0 | 0 |
| | Total Finance & Estates | 218,215 | 2,812,222 | 1,131,609 | (1,869,340) | 0 | 2,046,066 | 2,046,066 | 0 | 0 | 0 | 0 | 0 |

GENERAL FUND CAPITAL STRATEGY

| Cost Centre | Scheme | 2025/26 | | | | 2026/27 | | | 2027/28 | | | 2028/29 | 2029/30 |
|-------------|---|-------------------|-------------------|------------------------|--------------------|-------------------|------------------------|------------------|-------------------|------------------------|------------------|------------------------|------------------------|
| | | Actual Costs | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Draft Capital Strategy | Draft Capital Strategy |
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| | Corporate Projects, Customer Services & Technology | | | | | | | | | | | | |
| | IT General | | | | | | | | | | | | |
| KS268 | Infrastructure Investment | 44,952 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KS318 | Core ICT Equipment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KS320 | Telephony Hardware Refresh 2425 | 0 | 37,819 | 0 | (37,819) | 37,819 | 75,638 | 37,819 | 0 | 0 | 0 | 0 | 0 |
| KS321 | VDI hosting Hardware Refresh | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KS322 | Hardware Replacement Program | 0 | 175,225 | 175,225 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KS323 | Hardware Replacement Program (HRA Element) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KS324 | SBC Idox Re-Tender, and Dell Memory (RAM) for Virtual desktop | 0 | 31,860 | 0 | (31,860) | 0 | 31,860 | 31,860 | 0 | 0 | 0 | 0 | 0 |
| Growth | Growth bids | 0 | 0 | 0 | 0 | 0 | 31,020 | 31,020 | 0 | 78,960 | 78,960 | 78,960 | 0 |
| | Total IT General | 44,952 | 244,904 | 175,225 | (69,679) | 37,819 | 75,638 | 37,819 | 0 | 78,960 | 78,960 | 78,960 | 0 |
| | Connected to Our Customer (CTOC) | | | | | | | | | | | | |
| KS274 | New CRM Technology | 18,060 | 30,273 | 30,273 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total CTOC | 18,060 | 30,273 | 30,273 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Corporate Projects, Customer Services & Technology | 63,012 | 275,177 | 205,498 | (69,679) | 37,819 | 138,518 | 100,699 | 0 | 78,960 | 78,960 | 78,960 | 0 |
| | Regeneration | | | | | | | | | | | | |
| KE506 | Public Sector Hub | 7,335 | 50,000 | 14,035 | (35,965) | 760,434 | 796,399 | 35,965 | 0 | 0 | 0 | 0 | 0 |
| | Lease buy outs | 0 | 0 | 0 | 0 | 379,750 | 379,750 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE947 | SG1 Joint Venture | 6,661,625 | 7,535,632 | 7,910,632 | 375,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE541 | Railway MSCP | (35,980) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE566 | Stevenage Sports & Leisure Club (not TF Funded element) | 0 | 0 | 0 | 0 | 16,068,746 | 7,830,719 | (8,238,027) | 18,153,440 | 24,713,593 | 6,560,153 | 1,729,711 | 0 |
| KE251 | Parkplace - works ahead of Indoor Market relocation (Boston House) | 561,676 | 1,244,000 | 1,244,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Towns Fund: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE538 | Towns Fund | 34,110 | (113,817) | (113,817) | 0 | (88,390) | (88,390) | 0 | 0 | 0 | 0 | 0 | 0 |
| KE560 | Stevenage Enterprise Centre | (41,320) | 1,843,726 | 23,142 | (1,820,583) | 0 | 1,820,583 | 1,820,583 | 0 | 0 | 0 | 0 | 0 |
| KE561 | Gunnels Wood Road Infrastructure | 979,177 | 979,177 | 979,177 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE563 | Marshgate Biotech | 19,179 | 207,174 | 22,393 | (184,781) | (34,889) | 149,892 | 184,781 | 0 | 0 | 0 | 0 | 0 |
| KE564 | Stevenage Innovation & Technology Centre (SITEC) | 213,006 | 2,789,775 | 1,140,982 | (1,648,793) | 0 | 1,648,793 | 1,648,793 | 0 | 0 | 0 | 0 | 0 |
| | Old Indoor Market space - reconfiguration | 0 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE565 | New Towns Heritage Centre | 0 | 1,500,000 | 0 | (1,500,000) | 479,820 | 1,979,820 | 1,500,000 | 0 | 0 | 0 | 0 | 0 |
| KE566 | Stevenage Sports & Leisure Club | 1,675,627 | 5,744,127 | 3,813,169 | (1,930,958) | 2,966,278 | 4,890,661 | 1,924,383 | 0 | 0 | 0 | 0 | 0 |
| KE567 | Cycling & Pedestrian Connectivity | 485,367 | 1,888,984 | 1,500,000 | (388,984) | 113,320 | 502,304 | 388,984 | 0 | 0 | 0 | 0 | 0 |
| KE568 | Diversification of Retail & Garden Square | 1,271,429 | 1,523,282 | 723,282 | (800,000) | 302,146 | 1,102,146 | 800,000 | 0 | 0 | 0 | 0 | 0 |
| KE568 | Diversification of Retail & Garden Square (Boston House) | 0 | 840,392 | 840,392 | 0 | 201,844 | 201,844 | 0 | 0 | 0 | 0 | 0 | 0 |
| Various | Towns Fund | 4,636,575 | 19,202,820 | 10,928,721 | (8,274,099) | 3,940,129 | 12,207,653 | 8,267,524 | 0 | 0 | 0 | 0 | 0 |
| | Total Regeneration | 11,831,231 | 28,032,452 | 20,097,388 | (7,935,064) | 21,149,059 | 21,214,521 | 65,462 | 18,153,440 | 24,713,593 | 6,560,153 | 1,729,711 | 0 |

GENERAL FUND CAPITAL STRATEGY

| Cost Centre | Scheme | 2025/26 | | | | 2026/27 | | | 2027/28 | | | 2028/29 | 2029/30 |
|-------------|---|----------------|------------------|------------------------|----------|-----------------|------------------------|----------------|-----------------|------------------------|------------------|------------------------|------------------------|
| | | Actual Costs | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Draft Capital Strategy | Draft Capital Strategy |
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| | Community & Neighbourhoods | | | | | | | | | | | | |
| KC232 | SALC and the Swim Centre Urgent and H&S Works includes roof | 31,502 | 53,181 | 53,181 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC242 | SLL Leisure management - end of contract capital provision | 10,555 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC237 | Fire stopping works at SALC | 0 | 177,819 | 177,819 | 0 | 120,000 | 120,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC250 | Fire stopping at SALC | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC238 | Lift replacement at SALC | 77,476 | 177,000 | 177,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC252 | Lift procurement at SALC | 1,850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC240 | Replacement Camera programme | 6,072 | 15,052 | 15,052 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC052 | Shephalbury Park | 3,950 | 10,600 | 10,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC236 | Ridlins Athletics | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE917 | Ridlins Athletics Facility (boilers) | 11,366 | 80,000 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC243 | Leisure roof works | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC245 | Toilets at TVP | 0 | 31,887 | 31,887 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC246 | Aqua Park - Rubber crumb surface replacement | 0 | 0 | 0 | 0 | 35,000 | 35,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC247 | Lighting of clock tower - permanent install | 60,000 | 60,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC253 | Sailing Centre | 2,900 | 5,052 | 5,052 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE118 | Lighting Desk SALC - Equipmt & Tools | 800 | 215,000 | 215,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE606 | Operational Plant | 110,229 | 105,000 | 105,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE604 | CCTV Upgrade | 0 | 159,900 | 159,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE611 | New pumps/aerators to FVP lakes | 0 | 12,000 | 12,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC903 | Golf course works | 2,012 | 60,000 | 60,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Padel Courts | 0 | 10,000 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC210 | Riddlins Track Works | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Growth | Growth bids | 0 | 0 | 0 | 0 | 0 | 465,000 | 465,000 | | 1,500,000 | 1,500,000 | 145,000 | 0 |
| Growth | Growth bids | | | | | | 70,000 | 70,000 | | 40,000 | 40,000 | 30,000 | 0 |
| | Total Community & Neighbourhoods | 318,712 | 1,172,491 | 1,172,491 | 0 | 155,000 | 690,000 | 535,000 | 0 | 1,540,000 | 1,540,000 | 175,000 | 0 |

GENERAL FUND CAPITAL STRATEGY

| Cost Centre | Scheme | 2025/26 | | | | 2026/27 | | | 2027/28 | | | 2028/29 | 2029/30 |
|-------------|--|----------------|-----------------|------------------------|------------------|-----------------|------------------------|----------------|-----------------|------------------------|---------------|------------------------|------------------------|
| | | Actual Costs | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Approved Budget | Draft Capital Strategy | Variance | Draft Capital Strategy | Draft Capital Strategy |
| | | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ | £ |
| | Planning & Regulatory | | | | | | | | | | | | |
| KC244 | Community Climate Change Fund | 4,659 | 109,375 | 109,375 | 0 | 97,500 | 97,500 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC916 | Street Scene UKSPF | 8,483 | 68,645 | 68,645 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC917 | St Georges MSCP - conversion of store room and boiler room to office space - Argyle way ramp | 30,642 | 37,171 | 31,000 | (6,171) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE504 | Station Ramp | 775 | | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE558 | MSCP resurface worn stairwell floor | 424 | 78,141 | 283 | (77,858) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KR172 | MSCP fire door replacement | 141 | 33,133 | 141 | (32,992) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE119 | Phase 4 ENPR - Forum (Off Street Car Parks) | 70,538 | 70,000 | 0 | (70,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE120 | Park Place Remedials | 2,618 | 54,644 | 54,644 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE201 | Hard standings | 5,017 | 16,444 | 16,444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE217 | Parking Restrictions | 21,403 | 10,000 | 20,000 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KE531 | Workplace Travel Plan | 45,601 | 8,563 | 63,563 | 55,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC918 | MSCP Lift Reinstatement | 4,849 | 200,000 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC919 | Car Parks Resurfacing | 5,376 | 140,000 | 140,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC920 | Car Parks - Lighting Phased Replacement (2 years) | 4,800 | 40,000 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC918 | MSCP Painting (westgate and st george's) | 0 | 40,000 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| KC918 | MSCP Fire Alarm Upgrade (st george's) | 0 | 25,000 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Growth | Growth bids | 0 | | 0 | | 0 | 235,000 | 235,000 | | 55,000 | 55,000 | 45,000 | 0 |
| | Total Planning & Regulatory | 205,326 | 819,842 | 809,095 | (122,020) | 97,500 | 332,500 | 235,000 | 0 | 55,000 | 55,000 | 45,000 | 0 |
| KR911 | Deferred Works Reserve | 0 | 149,073 | 149,073 | 0 | 0 | 400,000 | 400,000 | 0 | 250,000 | 250,000 | 0 | 0 |